CORPORATE INFORMATION AND STRUCTURE

CAHYA MATA SARAWAK

CORE BUSINESSES

CEMENT SBU

- Cahya Mata Cement Properties Sdn Bhd 100%
  - Cahya Mata Cement Sdn Bhd 100%
  - CMS Concrete Products Sdn Bhd 100%

OILTOOLS SBU

- Cahya Mata Oiltools Sdn Bhd 75%
  - Cahya Mata Oiltools (Bermuda) Ltd 100%
    - Cahya Mata Oiltools (Singapore) Pte Ltd 100%
      - Scomi Oiltools (RUS) LLC 100%
      - PT Cahya Mata Oiltools 95%
      - KMC Oiltools India Private Limited 100%
    - Cahya Mata Oiltools Oman LLC 51%
    - Cahya Mata Oiltools (Cayman) Limited 100%
    - Cahya Mata Oiltools (Africa) Limited 100%
      - Wasco Oil Service Company Nigeria Limited 60%
  - Oiltools International Sdn Bhd 100%
    - Scomi Oiltools Gulf WLL 25%
  - Cahya Mata Oiltools Services Sdn Bhd 48%

4%

ENVIRONMENTAL TECHNOLOGY SBU

- Cahya Mata Alam Sdn Bhd 70%
  - Thermasite Technology Sdn Bhd 100%
  - Thermasite IP Pty Ltd 100%

ROAD MAINTENANCE SBU

- Cahya Mata Roads Sdn Bhd 100%
  - CMS Pavement Tech Sdn Bhd 100%
  - CMS Roads Sdn Bhd 100%
  - PPES Works (Sarawak) Sdn Bhd 49%
    - PPESW BPSB JV Sdn Bhd 70%
    - PPES Works CCCC JV Sdn Bhd 70%

PROPERTY DEVELOPMENT SBU

- Taibah Properties Sdn Bhd 100%
- Cahya Mata Development Sdn Bhd 100%
  - Cahya Mata Hotels Sdn Bhd 100%
  - CMS Property Management Sdn Bhd 51%
  - CMS Land Sdn Bhd 51%
    - Isthmus Raintree Management Sdn Bhd 100%
    - Isthmus Developments Sdn Bhd 3.24%
  - Rivervale Condominium Management Sdn Bhd 100%
- Samalaju Properties Sdn Bhd 51%
  - Samalaju Hotel Management Sdn Bhd 100%

PHOSPHATES SBU

- Cahya Mata Phosphates Industries Sdn Bhd

CONSTRUCTION MATERIALS AND TRADING SBU

- CMS Infra Trading Sdn Bhd 51%
- Cahya Mata Trading International Pte Ltd 100%
- Cahya Mata Wires Sdn Bhd 69.1%
- SEDC Resources Sdn Bhd 49%
  - SEDC Concrete Product Sdn Bhd 100%
  - Borneo Granite Sdn Bhd 56%
  - SEDC Premix Sdn Bhd 60% / CAHYA MATA 40%
  - SEDC Premix (Betong) Sdn Bhd 80%
  - SEDC Premix (Miri) Sdn Bhd 60% / CAHYA MATA 20%
  - SEDC Quarries Sdn Bhd 100%

STRATEGIC INVESTMENTS

- Cahya Mata Capital Sdn Bhd 100%
  - Kenanga Investment Bank Berhad 18.78%
- KKB Engineering Berhad 17.9%
- SACOFA Sdn Bhd 47.44%
- Cahya Mata Education Sdn Bhd 100%
  - HELP IBRACO CMS Sdn Bhd 15.79%
- Cahya Mata Sabah Sdn Bhd 100%
- Samalaju Industries Sdn Bhd 100%

79.07%

SUPPORT SERVICES

- Cahya Mata Intelligent Technologies Sdn Bhd 100%
- Cahya Mata IP Sdn Bhd 100%
- Cahya Mata Professionals Sdn Bhd 100%

1.12%